

In the Middle of the End

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Characteristics of “Open”

Transparency

Inclusiveness

Community

Characteristics of “Closed”

Opaqueness

Exclusiveness

Dictatorship (Benevolent?)

The Last Decade

1990s, RAND, Don't Ask

2002, RF, W3C, Radicals?

2005, RF+RAND, OASIS, Radicals?

2005, RANDZ,
We'll control you somehow

2006, Patent Non-assertions, Standards, Open Source

Differentiation

Not all standards are equal

Not all standards organizations are equal

Not all standards organizations are open



Measuring “open”

Development

Maintenance

Implementation

Acquisition

ODF

ODF is important in itself

People have learned from ODF

People “get” ODF

The ODF experience will be replicated

The end is in sight,
but tremendous battles remain

Advice

Kill the RAND option

Don't be a standards factory

Become even more open



Actively allow open source implementations

Virtual Worlds

Everything old is new again

Don't just translate 2D to 3D

Rethink industry standards

